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# Army Oer Support Form Bullets Examples

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## MASTERING ARMY OER SUPPORT FORM BULLETS: A COMPLETE GUIDE WITH EXAMPLES

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Crafting effective Army OER Support Form bullets is one of the most critical skills an officer can develop. Whether you are a company-grade officer compiling your own support form or a senior rater providing meaningful feedback, the quality of your bullets directly impacts evaluations, career progression, and professional reputation. The Officer Evaluation Report (OER) support form serves as the foundation for the entire rating period, and the bullets you include set the stage for how your performance will be assessed and remembered. In this comprehensive guide, we will explore what makes a strong support form bullet, provide Army OER Support Form bullets examples across various domains, and offer actionable strategies to elevate your writing. By the end, you will have a clear framework for creating bullets that are specific, measurable, and compelling.

## Understanding the Purpose of

## the OER Support Form

Before diving into specific examples, it is essential to understand why the support form matters. The OER support form is not merely a bureaucratic requirement; it is a strategic document. It allows rated officers to articulate their intent, goals, and expected outcomes for the rating period. It also enables senior raters to outline their priorities and provide focused guidance. When written effectively, support form bullets create a roadmap for success and ensure that both the rated officer and the rater are aligned on expectations. Furthermore, during the OER review process, these bullets serve as evidence of performance and potential. Therefore, investing time in writing strong bullets is an investment in your professional future.

## Key Characteristics of Effective Support Form Bullets

Not all bullets are created equal. The most impactful support form bullets share several common traits. They are specific rather than vague, action-

oriented rather than passive, and results-focused rather than task-focused. A bullet that simply states "Led the platoon" offers little insight, whereas a bullet that says "Led a 40-soldier platoon through a demanding rotation at the Joint Readiness Training Center, achieving 100% mission accomplishment" tells a complete story. Additionally, effective bullets use strong verbs, quantify achievements where possible, and connect individual actions to larger organizational goals. The best Army OER Support Form bullets examples demonstrate a clear cause-and-effect relationship: this is what I did, and here is the positive outcome that resulted.

## Categories of Support Form Bullets

Support form bullets generally fall into several broad categories. Understanding these categories helps you organize your thoughts and ensure comprehensive coverage of your performance. Common categories include leadership and command, training and readiness, operations and missions, administration and management, professional development, and interpersonal skills. Each category requires a slightly different approach and vocabulary. For instance, leadership bullets emphasize your ability to inspire, guide, and develop subordinates, while training bullets highlight your capacity to design, execute, and assess training events. By addressing multiple categories, you present a well-rounded picture of your capabilities.

### LEADERSHIP AND COMMAND BULLETS

Leadership is the cornerstone of military officership. When writing leadership bullets, focus on your direct impact on soldiers and subordinates. Describe how you built cohesive teams, developed junior leaders, and fostered a positive command climate. For example, consider this bullet: "Developed three junior NCOs who subsequently earned promotion to sergeant and assumed squad leader positions ahead of schedule." Another strong example is: "Established a mentorship program that paired senior NCOs with new lieutenants, resulting in a 30% reduction in onboarding time and improved unit cohesion." These bullets demonstrate not only what you did but also the tangible results of your leadership. Army OER Support Form bullets examples like these show senior raters that you understand the human dimension of leadership.

### TRAINING AND READINESS BULLETS

Readiness is the Army's number one priority, and training bullets are among the most scrutinized on any support form. When crafting training bullets, emphasize your ability to assess training needs, plan effective events, and achieve measurable readiness outcomes. A strong training bullet might read: "Designed and executed a multi-echelon live-fire exercise that improved platoon-level gunnery scores by 25% over the previous quarter." Another example is: "Developed a comprehensive pre-deployment training plan that certified 100% of assigned personnel for deployment within 60 days." Notice how both bullets include

specific metrics and outcomes. Whenever possible, use numbers, percentages, or other quantifiable data to strengthen your claims. Training bullets should leave no doubt about your ability to produce ready and capable units.

### **OPERATIONS AND MISSION ACCOMPLISHMENT BULLETS**

Operations bullets capture your performance during actual missions, exercises, or contingency operations. These are often the most compelling bullets because they describe real-world events with high stakes. For instance: "Planned and executed a battalion-level air assault operation that inserted 200 soldiers and 20 vehicles into a contested objective area with zero injuries." Another example: "Served as the battalion operations officer during a 90-day deployment to the Middle East, coordinating 150+ missions with zero fratricide incidents." These bullets convey competence under pressure and highlight your ability to execute complex tasks. Army OER Support Form bullets examples in this category should always emphasize success, safety, and mission accomplishment.

### **ADMINISTRATION AND MANAGEMENT BULLETS**

While less glamorous than operations or training, administrative excellence is vital for organizational effectiveness. Bullets in this category should showcase your ability to manage resources, oversee programs, and ensure compliance. A well-written administration bullet could be: "Managed a \$2.5 million unit operating budget, achieving 99% execution rate while identifying \$100,000 in cost savings

through improved supply chain processes." Another example: "Reduced administrative processing time for personnel actions by 40% by streamlining the battalion's personnel management workflow." These bullets demonstrate fiscal responsibility and process improvement, which are highly valued at senior levels. Do not underestimate the power of strong administrative bullets in painting a complete picture of your performance.

### **PROFESSIONAL DEVELOPMENT AND SELF-IMPROVEMENT BULLETS**

Senior raters want to see that you are committed to your own growth as well as the growth of your subordinates. Professional development bullets can include completing military education, earning civilian degrees, attending leadership courses, or pursuing self-study. For example: "Completed the Army's Intermediate Level Education course with distinction, ranking in the top 10% of graduates." Another example: "Earned a Master of Science in Organizational Leadership while simultaneously serving as a company commander, maintaining a 3.8 GPA." These bullets show initiative, discipline, and a desire to improve. They also signal that you are preparing for greater responsibilities. When writing these bullets, tie your development back to how it benefited your unit or your performance as an officer.

## **Common Mistakes to**

## Avoid When Writing Support Form Bullets

Even experienced officers sometimes fall into common traps when writing support form bullets. One frequent error is writing bullets that are too generic or vague. A bullet like "Performed all duties professionally" provides no useful information and wastes valuable space. Another mistake is focusing solely on tasks without describing outcomes. Simply listing what you did is not enough; you must explain why it mattered. Additionally, some officers try to cram too much information into a single bullet, making it difficult to read and understand. A good rule of thumb is to keep each bullet focused on one main idea, supported by a clear result or impact. Finally, avoid using jargon or acronyms that may not be familiar to senior raters outside your branch or unit. Clarity should always be your priority.

## How to Generate Strong Bullets Using the STAR Method

One effective technique for writing strong support form bullets is the STAR method: Situation, Task, Action, Result. This framework ensures that each bullet tells a complete story. Start by briefly describing the situation or context. Then explain the task you were assigned or

identified. Next, describe the specific actions you took. Finally, conclude with the result or impact of your actions. For example: "Situation: The company had failed its previous command inspection. Task: I was assigned to lead the corrective action team. Action: I developed a comprehensive training plan, conducted weekly progress reviews, and reorganized the supply room. Result: The company passed the subsequent inspection with a 95% score, a 20-point improvement from the previous attempt." The STAR method works well for any category of bullet and helps you avoid vague or incomplete writing.

## Tailoring Bullets to Your Senior Rater's Priorities

Not all senior raters value the same things. Some prioritize readiness and training, while others place greater emphasis on leadership development or administrative excellence. Before writing your support form, take time to understand your senior rater's philosophy and priorities. Review their previous OERs, listen to their guidance during counseling sessions, and observe what they praise in others. Then, tailor your bullets accordingly. If your senior rater consistently emphasizes physical fitness and unit morale, make sure you include bullets that highlight your efforts in those areas. If they focus on innovation and process improvement, include examples of how you implemented new ideas. Aligning your bullets with your senior rater's values increases the likelihood that your

performance will be recognized and rewarded. The best Army OER Support Form bullets examples are those that resonate with the specific rater reading them.

## Using Bullets to Tell Your Professional Story

Your OER support form is more than a collection of accomplishments; it is the narrative of your professional journey. When read together, your bullets should tell a coherent story of growth, impact, and potential. For example, an officer might start with a bullet about learning the basics of platoon leadership, then progress to bullets about leading complex operations, and finally include bullets about developing other leaders. This chronological and thematic progression demonstrates increasing responsibility and capability. When writing your support form, step back and review your bullets as a whole. Do they show progression? Do they highlight your unique strengths? Do they address potential weaknesses or gaps? A well-crafted narrative can be a powerful tool in shaping how senior raters perceive your potential for future assignments and promotions.

## Examples of Strong Army OER

## Support Form Bullets by Career Stage

Different career stages call for different types of bullets. Junior officers should focus on execution, learning, and team leadership. Mid-grade officers should emphasize organizational impact, mentorship, and complex problem-solving. Senior officers should highlight strategic thinking, innovation, and enterprise-level influence. Here are a few examples tailored to different levels:

- **Junior Officer (Lieutenant):**  
"Led a 40-soldier platoon during a 10-day field training exercise, achieving 100% mission accomplishment and zero safety violations while integrating live-fire and maneuver operations."
- **Company Grade (Captain):**  
"Commanded a 150-soldier headquarters company, improving overall unit readiness from 75% to 92% within six months through focused training and leader development."
- **Field Grade (Major/Lieutenant Colonel):** "Developed a brigade-level training strategy that synchronized resources across six battalions, resulting in a 30% increase in collective training proficiency scores."

Notice how each example is specific, uses numbers, and connects actions to outcomes. These Army OER Support Form bullets examples demonstrate the principles discussed throughout this article and can be adapted to your own

experiences.

## Leveraging Feedback and Counseling Sessions

Support form bullets should not be written in isolation. Regular counseling sessions with your rater and senior rater provide invaluable opportunities to discuss expectations, receive feedback, and adjust your focus. During these sessions, ask specific questions about what your senior rater values most and whether your current bullets align with their priorities. Use their feedback to refine your bullets and ensure that you are capturing the right achievements. Additionally, keep a running list of accomplishments throughout the rating period. Waiting until the last minute to write bullets often leads to forgetfulness and weak writing. By documenting your achievements as they happen, you will have a rich pool of material to draw from when it is time to finalize your support form.

## The Role of Bullets in the Overall OER Narrative

It is important to remember that the support form is only one part of the larger OER narrative. Your rater's comments, the senior rater's evaluation, and any additional assessments all work together to create a complete picture of your performance. However, the support form is your opportunity to shape that narrative from the outset. If your bullets are weak or poorly written, you force your rater to work harder to advocate for you. Conversely, strong bullets provide your rater with ready-made language and evidence to use in their own evaluations. Think of your support form as a tool that empowers your rater to write a more compelling and accurate assessment of your performance. The more concrete and detailed your bullets are, the easier it is for your rater to defend your ratings.

## Final Thoughts on Writing Support Form Bullets

Writing effective Army OER Support Form bullets is a skill that improves with practice and reflection. Do not be discouraged if your first attempts feel clumsy or incomplete. Study the examples provided in this article and by other successful officers, seek feedback from trusted mentors, and continually refine your approach.